



Institute for  
**LAW ENFORCEMENT  
ADMINISTRATION**

**TEXAS SERGEANT ACADEMY**

January 22-February 2, 2018  
Schertz, Texas

Monday, January 22		
8:30	Welcome and Course Overview	Gregory Smith, MA Director, Institute for Law Enforcement Administration
9:00	Leadership Styles and Communication	Mr. Smith
12:00	Lunch (on your own)	
1:00	Leadership Styles and Communication	Mr. Smith
4:30	Adjourn	
Tuesday, January 23		
8:30	Leadership 101: Key Principles Learned from the United States Army	Assistant Chief Joe Ellenburg McKinney Police Dept.
12:00	Lunch (on your own)	
1:00	Leadership 101: Key Principles Learned from the United States Army	Chief Ellenburg
4:30	Adjourn	
Wednesday, January 24		
8:30	Role Identification and Transition	Deputy Chief Jay Six (Ret.) Tarrant County Sheriff's Ofc.
12:00	Lunch (on your own)	
1:00	Honoring Boundaries	Sgt. La'Evening Woodard Richardson Police Dept.
4:30	Adjourn	
Thursday, January 25		
8:30	Case Law Update and Supervisory Responsibility	Mr. Warren Spencer Attorney at Law
12:00	Lunch (on your own)	
1:00	Case Law Update and Supervisory Responsibility	Mr. Spencer
4:30	Adjourn	
Friday, January 26		
8:30	Employee Motivation and Counseling	Chief Six
12:00	Lunch (on your own)	
1:00	Risk Management	Mr. Paul Christ Texas Municipal League IRP
4:30	Adjourn	



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**THE TEXAS SERGEANT ACADEMY**

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Monday, January 29		
8:30	Team Leadership Communications	Sgt. Frank Bradford Richardson Police Dept.
12:00	Lunch (on your own)	
1:00	ROPES Course	Sgt. Bradford
4:30	Adjourn	
Tuesday, January 30		
8:30	Excellence in Policing	Chief Andy Harvey Palestine Police Dept.
11:30	Class Picture	
12:00	Lunch (on your own)	
1:00	Excellence in Policing	Chief Harvey
4:00	Exam Prep Building Legacy Assignment Handouts	Sgt. Bradford
4:30	Adjourn	
Wednesday, January 31		
8:30	Media Relations	Chief Harvey
12:00	Lunch (on your own)	
1:00	Accountability	Deputy Chief Scott Brewer McKinney Police Dept.
4:30	Adjourn	
Thursday, February 1		
8:30	Diversity through Ethical Leadership	Mr. Gregory Smith Director, ILEA
12:00	Lunch (on your own)	
1:00	Diversity through Ethical Leadership	Mr. Smith
3:30	EXAM	
4:30	Adjourn	
Friday, February 2		
9:00	Building and Maintaining Your Legacy	Mr. Smith
10:30	Graduation Reception	
11:00	Graduation Ceremony	
12:00	Adjourn	